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MEMORANDUM

Date: June 21, 2022

To: TRPA Governing Board

From: Joanne S. Marchetta, Executive Director

Subject: Summary of Milestones & Accomplishments as TRPA's Executive Director

I was asked to pull together a summary of milestones and accomplishments under my leadership over the last 13.5 years of exemplary service as TRPA's Executive Director. In addition to the summary I gave at the Governing Board Retreat last month, here are some **highlights of the record accomplishments I've led over the last decade** or so:

In Planning, Land Use, and the Regional Plan:

- **Regional Plan Update** of 12.12.12 that saved TRPA and the long-standing bi-state partnership, the first comprehensive update of the Tahoe Regional Plan policies and approaches since the 1980s, completed in 14 months after SB271 forced an accelerated completion after a decade of delays.
- **Development Rights system amendments** to the Regional Plan to make sustainable communities concepts of the 2012 Regional Plan Update more feasible.
- **Shoreline Plan** adoption after 30-years of delay and seven previous unsuccessful attempts. Who would think there could be so much fight over piers, buoys, and shoreline structures!
- **Area Plans adopted to implement the RP** covering all but the part of Douglas County outside the Casino Core.
- **In the Threshold Standards System:**
 - **Remake and adoption of a new Conceptual Model for our Threshold Standard System, the regional measures of success of the Regional Plan and its policies.**
 - **First significant remake of the Threshold system – the adoption of a new VMT Sustainable Communities Threshold Standard** as a new measure of success of the Compact's directive to reduce reliance on the auto.

- **In Process Partnerships:**

- **Welcome Mat permit streamlining** – new partnerships with the permittee community and **conversion of permitting to a far more efficient on-line, automated system**. Brought permitting response times into compliance with 30/120 day review timelines.
- **Revolution in regional tracking and accountability:** Reorganized a new TRPA research and analysis division to lead improved science integration, data collection and organization, analysis, and reporting through establishment and phased development of a **shared, transparent, open, and real time reporting platform of LTINFO** to house parcel tracking data, TMDL outcomes, fire treatment data, Threshold reporting, and more for the benefit of the regional partnership and public.
- **Revamped the Threshold Evaluation Reporting** from a 1,500 page unreadable, undigestible, unusable hard copy report to an on-line real time data and reporting platform for all threshold categories and standards.
- **Strengthened the APC Charter and role and instituted the Governing Board Committee structure** for more efficient processing of TRPA policy development, decisions, and milestones.

- **In Climate Action:**

- Adoption and implementation of an award-winning 2015 **Sustainability Action Plan** for coordinated regional climate action, updated in the **2021 Climate Action Strategy**.
- Adoption and ongoing coordinated implementation of regionwide **Electric Vehicle (EV) Charging Infrastructure partnership Plan** well before others took up the issue.
- **Shoreline Plan designed for adaptation** to changing lake levels.

- **In Forestry:**

- **Implementation of the 10-Year Fuels Strategy, including convening, organizing, and handing off the MAC and TFFT partnership and its operation**, which is recognized as a model for collaborative regional cross-boundary organization and response to catastrophic wildfire.
- **Adoption of new steep slopes forestry practices as major amendments to the Regional Plan** to accelerate fuels and fire management, a necessary precursor to implementation of the 60,000-acre Lake Tahoe West forest health initiative.

- Coordinated funding for **record levels of forest fuels work** and more coming.
- **Caldor's coordinated restoration and recovery response** post-fire.
- **In Community Revitalization, environmental redevelopment and infrastructure projects:**
 - **Homewood Master Plan and Resort Redevelopment** approval.
 - **Boulder Bay Redevelopment Project** approval.
 - **Fanny Bridge** project approval after 15 years.
 - **Kings Beach Commercial Core Improvement Project**, finally.
 - **Tahoe City Lodge approval**, first new lodging on the North Shore.
 - **Event Center** project approval.
 - **South Shore Community Revitalization Project & Main Street Management Plan** approval after 40 years.
- **In Aquatic Invasive Species (AIS) & Water Quality:**
 - Developed and adopted a **10-Year AIS Control Action Plan strategy and secured new sustainable funding** from states to implement it.
 - Administration and operation of the **Tahoe AIS national class prevention program** with no new introductions of invasive species.
 - **New partnerships with the Tahoe Keys Property Owners Association & completion of the Keys Operating MOU** after 20 years of failed tries.
 - **Organized difficult consensus** approach and approval of highly controversial **Keys Weeds Control Methods Test** after 50 years of erratic direction on how to solve the largest Lake Tahoe invasive weed infestation at ground zero in the Tahoe Keys.
- **In EIP Funding & Project Completion:**
 - **Tens of millions or more in new funding for EIP Program areas** -- Forest fuels funding to implement the 10-Year Forest Action Plan and updates, new funding for the AIS Action Plan, new monies for stormwater and TMDL implementation and new fire flow infrastructure funding, among others.
 - **Permitting and partnership participation in the planning and implementation of countless EIP priority partnership projects:** examples include the Upper Truckee River Marsh restoration, Taylor Tallac restoration, East Shore

“impossible” Trail, Spooner Summit Front Country improvements, and many many more.

- **In Internal Agency Operations & Partnership Building:**
 - **All of the above was accomplished while we successfully changed the internal operating culture of an organization and, indeed, the external culture of a Region** from one that could barely deliver progress to one that could consistently deliver good outcomes against required goals and standards, largely without litigation, and in ways consistent with the new prevailing values of partnership and epic collaboration.

- **In Legislative Advocacy:**
 - **Successful reauthorization of the Lake Tahoe Restoration Act in 2016** after 8 years of Congressional advocacy and just in time in the lame duck days of the Obama Administration.
 - **Successfully changed the designation of the Tahoe Metropolitan Planning Organization from "rural" to "urban"** recognizing the visitation effects in Tahoe and bringing increased federal transportation formula funding for Tahoe.

- **In Transportation Planning, Policy, and Funding:**
 - Developed and adopted the **2012, 2016, and 2020 Regional Transportation Plans** as well as **Transportation Corridor Plans for Hwy 89 West Shore, NV SR 28 East Shore, and the South Shore’s Main Street Management Plan.**
 - And now we’ve moved on to the **next difficult bridges to build -- new Transportation funding and Responsible Destination Stewardship partnerships** to fund the \$400M implementation gap of the 2020 Regional Transportation Plan and address growing challenges of managing the millions of annual Tahoe visitors and new residents as climate pushes them to the cooler clime of the mountains.

It all adds up to a strong legacy I'm proud to hand off to all of you.