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## STAFF REPORT

Date: May 17, 2023  
To: TRPA Governing Board  
From: TRPA Staff  
Subject: Endorsement of Retreat Strategic Priorities

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### Summary and Staff Recommendation:

In the April TRPA Governing Board retreat, staff provided an overview of [Regional Plan progress](#) since the 2012 Regional Plan Update (RPU). Based on the 10-year review and the 2023 environmental scan, staff recommend the following strategic priorities to continue to attain and maintain thresholds, advance meeting the Regional Plan goals, and to accelerate meeting performance measures.

The strategic priorities and preliminary assignment of staff resources identified in this staff report are proposed for the 2023/2024 Annual Work Plan. Staff recommends the Governing Board formally endorse these priorities and direct staff to prepare the 2023/2024 Annual Work Plan and budget accordingly.

### Discussion

Staff distilled the Board's retreat discussions into the Strategic Priorities listed below:

1. **Tahoe Living** – To meet our affordable housing and environmental redevelopment goals, TRPA will expand efforts to design and incentivize complete communities with affordable and workforce housing, complete transportation systems, and complete stormwater infrastructure components. In addition, staff will continue to modernize and adapt development rights, fees, and code to meet the current needs of the basin.
2. **Keeping Tahoe Moving** – To meet our Transportation and Recreation goals, the agency will focus transportation planning, funding, and data collection in areas with high visitation. This includes integrating equitable transportation system improvements (e.g., peak congestion monitoring, parking capacity, reservation systems, public and private regional and local transit services, etc.), addressing public services and safety (e.g., broadband, evacuation, etc.), and updating our thresholds and performance measures.
3. **Restoration and Resiliency** – To build on the success of the Environmental Improvement Program and to accelerate threshold attainment, we must increase the pace, scale, and funding for implementation of environmental improvement projects and continue building climate resiliency (e.g., implement collaborative funding strategies, climate smart Code of Ordinances amendments, biomass environmental and policy review, infrastructure resiliency projects, etc.). Staff will also

implement updates to thresholds and performance measures to ensure our goals are driving EIP priorities and are aligned well throughout the EIP partnership.

Based on Governing Board feedback, staff have integrated Measuring What Matters (Threshold Update) into the three strategic priorities above. Although previously considered a stand-alone priority, the Board identified the need for measures, monitoring, and reporting to be more clearly integrated into the priorities and core activities. This will be based on the framework prepared by the Tahoe Science Advisory Council and the plan-do-check-adjust adaptive management approach.

The total full time equivalent (FTE) staff available for the 2023/2024 strategic priorities includes 5.0 general fund FTE available from 2022/2023 priorities and staff with funding dedicated to that priority (i.e., staff funded exclusively to prepare the Regional Transportation Plan are included in the FTE assigned to the Keeping Tahoe Moving priority). The total FTE assigned to priorities is 9.0 FTE.

These strategic priorities, along with the core activities that occur in every department to meet Agency mandates and funding requirements will be used to prepare the 2023/2024 Annual Work Program for Governing Board consideration in June 2023. Once the Work Plan is approved, any changes in the priorities shall only be made by formal action of the Governing Board to ensure that the Agency stays focused on the established agency priorities.

Contact Information:

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