

TAHOE REGIONAL PLANNING AGENCY
GOVERNING BOARD

GoToWebinar

November 18, 2020

Meeting Minutes

I. CALL TO ORDER AND DETERMINATION OF QUORUM

Chair Mr. Yeates called the meeting to order at 10:30 a.m.

Members present: Ms. Aldean, Mr. Beyer, Ms. Berkbigler, Mr. Bruce, Mr. Cashman, Mrs. Cegavske, Ms. Faustinos, Ms. Gustafson, Mr. Hicks, Ms. Laine, Mr. Lawrence, Ms. Novasel, Mr. Rice, Mr. Yeates

II. PLEDGE OF ALLEGIANCE

III. APPROVAL OF AGENDA

Ms. Marchetta said Agenda Item No. VIII. A Appeal of Site Assessment Determination of Unverified Coverage, 707 Burgundy Road, Incline Village, NV, APN 126-242-02, TRPA File No. LCAP2020-0315, Appeal File No. ADMIN2020-0006 was withdrawn.

IV. APPROVAL OF MINUTES

Mr. Yeates said staff has made some minor clerical edits to Agenda Item No. VIII. A Tourist Core Area Plan Amendments in the City of South Lake Tahoe and are requesting approval of the October 28, 2020 minutes as amended.

Mrs. Cegavske moved approval of the October 28, 2020 minutes as amended.

Motion carried.

V. TRPA CONSENT CALENDAR

1. October Financials
2. Annual inflation adjustments to TRPA Filing Fees
3. Allocation of FY 2020-2021 Local Transportation Funds of \$911,254 to the Tahoe Transportation District
4. Allocation of FY 2020-2021 State Transit Assistance funds of \$358,168 to the Tahoe Transportation District
5. Allocation of FY 2020-2021 State of Good Repair funds of \$101,882 to the Tahoe Transportation District
6. Allocation of FY 2020-2021 Local Transportation Funds of \$534,163 to the Tahoe Truckee Area Regional Transit
7. Allocation of FY 2020-2021 State Transit Assistance funds of \$233,190 to the Tahoe Truckee Area Regional Transit
8. Allocation of FY 2020-2021 State of Good Repair funds of \$66,331 to the Tahoe Truckee Area Regional Transit
9. APC Membership Reappointment for the Washoe County Lay Member, Tim Callicrate

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Ms. Aldean said the Operations and Governance Committee recommended approval of items one, two, three, four, five, six, seven, and eight.

Ms. Aldean moved to approve the consent calendar.

Motion carried.

VI. ADMINISTRATIVE MATTERS

- A. Spirit of TRPA Awards Presentation: Honoring 50 Years of the Bi-State Partnership Protecting Lake Tahoe

Ms. Regan said to put this in context of the greater campaign that we've been running for the entire year for TRPA's 50th Anniversary. TRPA staff is proud to have done the research to find the stories that shaped the legacy of this bi-state partnership that's protecting Lake Tahoe. Some may recall the Tahoe In Depth which has captured many stories of the giants who have preceded us and leaves us all with a sense of humility that we are building on this work and carrying out the vision that many had so many decades ago. We've had to adapt this campaign and this program to recognize this anniversary amidst the pandemic. They had planned events and gatherings none of which we were able to do. In the spirit of adaptation, we've shifted gears and are doing this virtually and believes this program will do justice to the great work that we are here to celebrate. Amidst this pandemic, there's been significant loss in country and we as Americans have taken stock to what is our sense of purpose and what we see in person live today is that the people that have shaped the work of TRPA were all driven with this sense of purpose that we are proud to continue to carry out.

Today, we have a rendering of the Lake Tahoe Coin to show everyone that will book end this anniversary celebration. At the Carson City Mint in a few weeks there will be the first ever Lake Tahoe Coin minted, and everyone will have the opportunity to support the legacy of Lake Tahoe and TRPA by donating to environmental education at www.trpa.org/coin.

Ms. Ortiz said for nearly 10 years, TRPA has recognized individuals in our communities who show exceptional commitment to protecting beautiful Lake Tahoe. The Lake Spirit Awards honors these impressive individuals and agency representatives to go above and beyond to protect the beauty of our region's spectacular environment and create more resilient communities.

This year, to celebrate TRPA's 50th anniversary, we are reflecting on our own legacy and highlighting the individuals who embody the "Spirit of TRPA." These people worked, and many who are still working, tirelessly to foster an atmosphere of epic collaboration to achieve our agency's vision for a lake environment that is sustainable, healthy, and safe for the community and future generations.

Members of the Governing Board, APC, and staff voted on their top candidates in each decade to arrive at today's winners. We will be honoring 15 individuals and organizations whose contributions to the lake have had a lasting impact. Chair Yeates and Vice Chair Bruce will share a few words about each recipient, and awardees or designees will have the opportunity to speak following their commendation.

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We'll begin with a short video to provide historical context for the work of these impressive individuals and organizations and what it meant for Lake Tahoe. The video highlights the history of the Lake Tahoe Basin, the need for TRPA and its formation, and celebrates major plans and programs such as the Regional Plan and the Environmental Improvement Program.

Video can be found at:

<https://www.trpa.org/governing-board-documents-november-18-2020-online-meeting/>

Mr. Yeates said is pleased and honored to kick off the Spirit of TRPA Award program. Before we begin, I must make it clear that while we are proud to recognize the 15 extraordinary individuals and organizations today, this list is by no means exhaustive. TRPA has stood the test of time over these five decades because of the individuals we're recognizing and the work of countless others.

1960s Decade: Dwight Steele

Mr. Yeates said Dwight Steele is a towering figure in the conservation movement, winning great victories that have preserved both the Lake Tahoe Basin and the San Francisco Bay from misguided development and degradation.

A lawyer by trade, Dwight's list of environmental wins for Tahoe are far too numerous to include in their entirety. They include advocating to end the dumping of sewage in the Lake in the 1960s and securing \$85 million through a 1982 California bond to preserve environmentally sensitive lands. Dwight even served on our Governing Board in the late 1970s.

Dwight and the League to Save Lake Tahoe were the impetus for the Tahoe Transportation and Water Quality Coalition. This group was foundational to Tahoe's collaborative partnership model and brought together diverse interests to advocate as one voice for the Basin in Washington D.C.

Dwight also co-founded the Tahoe-Baikal Institute in 1981, for Russian and American students to visit one another's lakes and share strategies for their mutual preservation.

Dwight's poise and calming demeanor endeared him to friends and opponents alike. As one of his colleagues from the League put it, Dwight could walk into a room of strangers, and leave with a group of close confidantes. Dwight passed away in 2002, and we are honored to celebrate his legacy today. He once served with Dwight on the Board of the Planning Conservation League. Whenever Dwight entered a room, everything seemed to focus upon him and he was always the first to ask how you were doing and what you were up to.

Mr. Sevison said Dwight was an incredible person and as he looks back at the years that he served with him on the TRPA Governing Board. He was forceful and knew what he was talking about and opened your eyes to a lot of things that most people didn't see and that was very helpful for all of us to get his wide view and perspective of things as he saw them. It helped make the Regional Plan in what it is today. He thanked TRPA for all that's been put together on his behalf and have his family realize that we did appreciate his efforts and the rewards that came from it.

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Ms. Goodman Collins, Executive Director, League to Save Lake Tahoe said Dwight did so much for the Lake. He's paved the way for so many of our efforts to protect the Lake. Although, she didn't have the opportunity to work closely with Dwight, she was fortunate enough to have met him a handful of times as she was an intern for the League to Save Lake Tahoe when he was a board member for many years. Dwight was such a well-known conservationist in part of the conservation movement in California not only with Lake Tahoe but in San Francisco. He helped to start Save the Bay which is a similar organization as the League to Save Lake Tahoe. She feels that her path has followed his so closely because she worked for Save the Bay before going to work for the League. She feels she's following in his footsteps and great legacy of protecting Lake Tahoe including the stopping of sewage in the Lake in the 1960s and securing the \$85 million through a 1982 California bond to preserve environmentally sensitive lands. He was the impetus for starting that Tahoe transportation water quality coalition. The momentum created by that event has resulted in more than one billion dollars of funding for Lake Tahoe. The most iteration of that group which she is honored along with partners Julie Regan, Steve Teshara, and others to be a part of, continues his legacy today. He was the co-founder of the Tahoe Baikal Institute and she was able to be a participant of the at organization as well as the board president and saw the fruits of his labors and that organization. He passed away in 2002, but his legacy will maintain as long as the Lake is blue. We're grateful to have his experience and to look at him and his ability to build relationships and work closely with people as a model as we continue this period of collaboration.

Board Comments

Mr. Yeates said Dwight Steele was a remarkable man. There are people in his path that he admired for what they were able to accomplish and he was one of them.

1960s Decade: Coe Swobe

Mr. Bruce said on the long list of people who have helped advance the conservation of Lake Tahoe's environment, Coe Swobe's name stands out. The Reno resident and third-generation Nevadan, who died in May 2016, is known as the "father of the Tahoe Compact" for his work across state lines to make protecting the lake a bi-state and bipartisan reality. As a Republican state senator in Nevada from 1966 to 1974, Coe played a leading role in crafting the agreement between California and Nevada that created TRPA through the nation's first environmental bi-state compact.

Coe also championed legislation to create Sand Harbor State Park on the East Shore of Lake Tahoe, helping create what today is one of Nevada's most popular parks. He served on the TRPA Governing Board from 2001 to 2008, raising awareness about the need to remove hazardous fuels and reduce the wildfire risk at Tahoe.

When it came to Lake Tahoe, politics didn't matter to Coe. It's a timely reminder, and we are pleased to present Coe's family with this Spirit of TRPA award to honor his great legacy.

He had the opportunity to talk with Coe a number of times and frequently he would see him eating lunch and what struck him was that you knew when he was in the room. Everyone would go over to pay their respects and talk to him to try and get little pearls of wisdom from him.

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He's worked with Coe's daughter Caryn on a board for at risk children and sees in her a lot of what they saw in Coe is an effort to make the community and the state a better place.

Caryn's sister Jackie Swobe said she sees a lot of her dad in her sister in what she does for the community. Her dad would be thrilled with this. He had a lot of compassion for Lake Tahoe, it was his driving force. Lake Tahoe was above politics for him, politics didn't enter in to it for his world and his view of Lake Tahoe and trying to keep it as pristine as possible.

Board Comments

None.

1970s Decade: Dr. Charles Goldman

Mr. Yeates said Dr. Charles Goldman needs no introduction.

Dr. Charles Goldman, a distinguished professor emeritus in the UC Davis Department of Environmental Science and Policy, has devoted his career to studying the effects of environmental pollutants on lake ecology. Dr. Goldman has worked on every continent on the globe, from Oregon's Crater Lake to Antarctica, where a glacier was named after him.

Goldman's long-term Lake Tahoe ecosystem study on the early stages of eutrophication (excessive richness of nutrients) made it possible for governments to make decisions based on sound science. He founded the Tahoe Research Group at UC Davis, now known as the Tahoe Environmental Research Center with a world class laboratory here at the lake.

Dr. Goldman's enduring efforts to understand and protect Lake Tahoe have inspired many others. Over his 52 years of teaching, he was an inspiring mentor to 1,500 undergraduate students, more than 100 graduate students and 37 post-docs. These students have made lasting scientific contributions. He has served as an adviser to presidents, governors, senators, and countless other leaders about the environmental health of Lake Tahoe. His early records on lake clarity now allow Lake Tahoe to have one of the longest-running data sets of any lake in the world.

And just last week, in honor of Dr. Goldman's 90th birthday, the League to Save Lake Tahoe and UC Davis's Tahoe Environmental Research Center launched the "thanks a million" campaign to raise \$1 million for the Charles Goldman Endowed Fund for research stipends.

Dr. Goldman is having technical issues and Ms. Ortiz will read his comments.

Dr. Goldman said thank you so much. Tahoe was a lake that was early on recognized as a unique lake that could suffer the fate of many lakes during the early and mid-part of the last century which were being degraded by eutrophication the greening of lakes from excessive nutrient input.

Science was very important as I was able through our Tahoe Research Group from UC Davis able to demonstrate that the best treated sewage from the South Tahoe Public Utility District plant could not be discharged into the lake without dire consequences. Five distinguished Sanitary

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engineers plus a Swiss expert accepted this finding and the export of treated and untreated sewage was begun. The most important research to application demonstration I know of .

As science has taken such a political hit in the last few years, I would like to make it very clear that Climate Change has naturally taken a rear seat to the Covid crisis but remains the greatest threat to humanity and the future water quality of Tahoe and the worlds other freshwater and marine resources in the years ahead. The greatest threat to humanity since the development of the atomic bomb.

Board Comments

None.

1970s Decade: Tahoe Water Suppliers Association

Mr. Bruce said the Tahoe Water Suppliers Association is a partnership comprised of California and Nevada municipal water agencies dedicated to providing clean and safe drinking water.

The Association is a partnership comprised of California 12 member agencies that maintain award-winning water systems and deliver some of the finest drinking water in the world. Members are being recognized for their extraordinary environmental service in maintaining state-of-the-art systems that export all treated effluent out of the Tahoe Basin to protect the lake's clarity. Based on Dr. Goldman's groundbreaking research that called for wastewater export, these agencies have constructed and maintained some of the most important environmental infrastructure in the history of the Tahoe Basin.

The Association is an active partner in our collective advocacy work to protect Lake Tahoe and we commend them with this award.

Mr. Bruce said they're at every Tahoe Summit providing those fantastic glass bottles that he and his wife take everywhere they go.

Madonna Dunbar, Executive Director of the Tahoe Water Suppliers Association said she's honored to accept this award on behalf of the Tahoe Water Suppliers Association. They also want to recognize that it's not just them, they want to accept this award in recognition of the decades of contributions to source water protection by all the water suppliers and wastewater utilities in the Tahoe Region. These utilities supply drinking of excellent and award winning quality to all the communities and visitors. Some of them also provide in the background the sewer collection, the treatment, and the export that you spoke about that is important to protecting Tahoe's delicate ecosystem. Managing this complex operation of hundreds of thousands of lines and infrastructure pieces requires and an uncommon level of environmental insensitivity and dedication. They're talking about processing millions of gallons of water and wastewater daily. This award belongs to the utility workers, the many dedicated water and wastewater utility staff who have worked 365 days per year around the clock for more than 50 years cumulatively now to provide these vital community services. From the leadership of the 1960s, before the 1970s all of Tahoe's treated sewage was being pumped out of the Basin and is still done so today. More than 50 years after this massive undertaking of creating export systems for all the communities at Lake Tahoe and removing all the septic systems, this action

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has been recognized as major factor in preserving Lake Tahoe's excellent drinking water and the recreational potential with such a fantastic and clean lake. There are very few fresh water lakes in the world that have ever received this level of protection and Tahoe is used globally as an example of that success.

Board comments

None.

1980s Decade: Dennis Machida

Mr. Bruce said Dennis Machida served as the Executive Director of the California Tahoe Conservancy from 1985 to 2005 when he unexpectedly passed away while delivering a speech on conservation near Yellowstone National Park.

Dennis dedicated his life to public service and was a compassionate voice for the environment in California. Under his leadership, the Tahoe Conservancy acquired more than 7,400 acres of land and engineered nearly 600 projects on the California side of the Lake Tahoe Basin, all to help preserve our pristine mountain environment.

Under Dennis's leadership, the Conservancy and TRPA formed a crucial partnership that prevented scores of harmful and ill-advised development projects that could have forever scarred the basin.

Coworkers and friends remember Dennis as the consummate leader, kind and driven, whose impressive understanding of the history, the politics, and the background of Tahoe environmental issues led to many victories for Tahoe's preservation.

Mr. Yeates said in the early days, Dennis and he shared a mentor together; Joe Petrillo who was the Executive Officer of the first California Tahoe Conservancy; the Coastal Conservancy. When Governor Deukmejian was elected as the California Governor, he wasn't a real fan of the Coastal Commission, but he appointed Gordon Van Vleck as the Secretary of Resources. Dennis knew Gordon pretty well, so he was able to convince Secretary Van Vleck that Lake Tahoe deserved to have its own Conservancy. Not only was he the first Executive Officer, but he also spawned the idea and sold Governor the Deukmejian on the idea.

Nathan Machida said thank you for giving his father this recognition. He's very grateful that his father's work in the Tahoe Basin continues to be appreciated by other team players in the local environmental community. Thanks to the efforts of TRPA and other partner organizations, future generations will be able to enjoy the Lake like he did growing up. Thank you for all the good work that you do, his father would be very honored.

Board comments

None.

1980s Decade: Clem Shute

Mr. Yeates said prior to his service on TRPA's Governing Board, Clem successfully defended land use regulations to protect Lake Tahoe in the landmark 2002 environmental law decision before the U.S. Supreme Court. Clem had a well-earned reputation for providing legal services with high ethics and collegiality and demonstrating a commitment to working on challenging environmental issues based on their merit.

While serving on the Governing Board of TRPA, Clem took a leadership role in resolving the contentious disputes over the proposed Regional Plan Update leading to the approval of the Regional Plan on December 12, 2012, earning the respect of his colleagues on the Governing Board. This landmark achievement quite literally saved the Agency from dissolution and re-committed the two states to a collaborative partnership to protect Lake Tahoe. As Chair of the Regional Plan Implementation Committee, Clem worked closely with TRPA staff and the members of the Development Rights Working Group to make changes to the regulation of "commodities" to further the implementation of the Regional Plan's goals and policies that encourage redevelopment of existing underutilized commercial buildings.

Clem's leadership was also integral to achieving a unanimous vote on the controversial shoreline plan, overcoming decades of rancorous litigation and conflict. Clem promoted broader regional objectives as TRPA began to evaluate the Tahoe Transportation District's Highway "Loop Road." Working with TRPA and the Tahoe Transportation District staff, and the California Attorney General's Office, the League to Save Lake Tahoe, and other stakeholders, this significant project identified in the Tahoe Compact is moving forward. The project will transform the south shore's tourist core area, rerouting Highway 50 and delivering critical affordable housing and neighborhood amenities for the impacted community. The Main Street Management Plan will also create more a pedestrian friendly environment in the heart of the tourist core.

When Clem retired from the Governing Board, he left behind a legacy of commitment to the ideals established in the Lake Tahoe Compact for the protection of Lake Tahoe.

Mr. Bruce said the hardest part for him was to determine what decade to put Clem in. Clem has been a great mentor to him, partner, and colleague in TRPA.

Mr. Yeates said he misses the two-hour drive with Clem on Governing Board days to talk about the history and the policy behind what we're trying to do.

Mr. Shute said it's great to see Mr. Yeates and Mr. Bruce and hear some of the voices of other board members, Ms. Aldean and Mr. Cashman during the Operations Committee meeting this morning. He started in the California Attorney General's office before 1970. In 1970, the Tahoe Regional Planning Agency came along, and the counties were supposed to provide property tax revenue to fund the Agency and they refused on the basis that it was interfering with their constitutional right to regulate land use. His first involvement in Tahoe was bringing a suit to force the counties to pay to fund the agency so it could hire staff and do a plan. From that point on for 50 years, until 2020, he mostly engaged in Tahoe issues and was passionate about it. Also, representing the League to Save Lake Tahoe, the State of California, the Tahoe Regional Planning Agency, and then nine years as a Governing Board member. During the 1980s was a period of great distrust and Nevada threatened to withdraw from the Compact which happened again in 2012. The Agency was on the brink of failing. There were lawsuits including litigation

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brought by the State of California which he represented the League to Save Lake Tahoe in that suit. Through the efforts by some visionary people including Dennis Machida, Bill Morgan, and a few others a consensus process was put together and out of that came the 1987 Plan which put the Agency on the road to correct and proper way of treating the environment at Lake Tahoe. That plan served well for a lot of years then it became outdated and political fracture started to appear again. Nevada did pass a law to withdraw from the Compact, again there was no trust. It took a major effort of Governing Board members and people like Secretary Laird from the Secretary of Resources office under the second Governor Brown to adopt the 2012 Regional Plan Update. He observed that a lot of the same kind of distrust issues, fights between the states that happened in the 1980s happened again in the early 2000s. He's hoping that the cycle doesn't repeat itself over 20 years and the collaborate effort that TRPA and others in the Basin are undertaking will prevent that kind of dissolution of trust which is probably the most important thing. He appreciated receiving this award and will accept it for his 50 years of service not just the 1980s.

Board comments

Ms. Aldean said we miss Clem's leadership and his even handed approach to solving some pretty thorny issues that have become before the Agency. He's very deserving of this award and hope that he'll come back to the Lake and visit sometime.

Ms. Laine congratulated Mr. Shute. She knew Dwight Steele, her mom and Dwight worked together back in the 1970s and 1980s. She's had dinner with Dr. Goldman and had the honor of serving on the California Tahoe Conservancy with Dennis Machida when he was the executive director in the 1990s. But nothing made her more nervous as to when Clem pulled her aside at a TRPA meeting and asked if he could speak to her. She's known of him for some time, but it was an honor to work with him more recently and try to mitigate some of the problems with the Loop Road. His reputation will carry well into the future.

Mrs. Cegavske congratulated Clem and said there isn't a better person who deserves that award. She thanked him for his leadership on TRPA and has been her pleasure to get to know and serve with him.

Mr. Beyer said they both came to the Governing Board almost simultaneously years ago as California Governor Appointees. It was an honor and pleasure to serve to you. He learned not only the law but the way of the world through the California State Legislature and all that he did for the Lake Tahoe Basin. Congratulations on this well-deserved award. It should be a lifetime achievement award not only to California but to the Lake Tahoe Basin.

Mr. Cashman said it was a pleasure getting to know Clem. He spoke in his comments about trust, he learned a lot about how you build trust particularly through the Regional Plan Update in 2011 and 2012 from Clem. He congratulated him on single handedly helping to rebuild the trust between the states, it was a great accomplishment.

Ms. Faustinos congratulated Clem and thanked him for all he did to mentor her when she came onto the Governing Board. He was phenomenal and he is missed.

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Mr. Hicks said Clem was great to work with, his only regret was that he didn't have more time to work with him. He is aware of what Clem did back in the 1980s and early 2000s when the tensions were high between the two states. He was masterful and helped bring everything together and deserves this as a lifetime award.

Mr. Bruce said Mr. Lawrence is having technical difficulties otherwise he would have liked to speak to Clem today.

1990s Decade: Jim Baetge

Mr. Yeates said Jim Baetge served as the Executive Director of TRPA from 1997-2000 and recently retired as the Agency's Hearing's Officer. Staff and partners appreciated Jim's thoughtful insights. People recall that he was always asking how a project could improve the environment as opposed to just wanting to know what the negative environmental impacts of a project might be. From the simplest projects to cell phone towers that filled the room with interested parties, Jim always took the time to consider all the comments and questions from the engaged public and applicants. He was a steady, consistent, and knowledgeable leader at TRPA who will be deeply missed as he steps away from his role as Hearings Officer.

Jim is considered by many to be the father of the Environmental Improvement Program (EIP), guiding the agency through the development of what is now an unparalleled partnership working to achieve the environmental goals of the Region. Jim's mantra "the project is the fix" reflected a paradigm shift that brought disparate parties together.

Staff member Paul Nielsen was working on a project that involved a significant exterior modification to one of the casinos on the South Shore. The design was controversial and other staff were giving him a hard time about how it would look like Superman's "Fortress of Solitude." He not only was supportive of the unique design, he also suggested we add improvements to pedestrian amenities on the property which were ultimately incorporated into the project. With his leadership, the project was approved by the Governing Board but unfortunately never built. Paul suggested that Jim should be added to the list of the Supermen and Superwomen who are champions for Lake Tahoe.

Board Comments

Mr. Yeates said Jim often worked behind the scenes and did a lot of good for Lake Tahoe.

1990s Decade: Steve Teshara

Mr. Bruce said more than 30 years ago, Steve Teshara began serving the residents and visitors in the Lake Tahoe Region as a brave young journalist weathering both political and winter storms to deliver the news and his opinions on how to improve this Region.

Steve's contributions to the community are too numerous to name from leading the Tahoe Gaming Alliance to representing the north and south shores' chambers of commerce. Steve has been a tireless advocate for the Lake Tahoe Environmental Improvement Program in Washington D.C. He's also the former chair of the Federal Advisory Committee where he advocated for hundreds of millions of dollars to benefit Lake Tahoe.

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Steve was appointed to the TRPA Advisory Planning Commission in January 2012, bringing a wealth of regional history to the APC, as the Tahoe Transportation District's representative, later serving as chair. His reputation for being consistent and fair has made him instrumental in raising the awareness and knowledge of colleagues and stakeholders engaged in transportation, housing, and in main street planning.

Known as our resident historian, Steve has been a proactive community leader passionately pursuing a civic-minded duty to make our region more sustainable. His tireless work to make Tahoe a better place inspires us all.

Mr. Bruce said the single word in Tahoe that defines Steve is on the present. He is everywhere, he is part of every conversation, and he's interested in every aspect of Lake Tahoe.

Mr. Teshara said this is quite a recognition and is a tough act to follow Clem Shute and Jim Baetge who is clearly the father of the Environmental Improvement Program. He's had a lot of wonderful experiences in his time here at Tahoe which goes back almost 50 years. He got involved in the issues as a reporter in the early 1980s when he covered TRPA and the adoption of the environmental thresholds in August of 1982 at the old Chateau.

He's had a lot of great mentors along the way, certainly Jim Baetge, Dwight Steele, Clem Shute, and Stan Hanson. Mr. Hanson worked for a succession of owners of Heavenly Resort and was instrumental as a private sector leader in redevelopment in South Lake Tahoe and the building of the Gondola at Heavenly. Some of his contemporaries are the Lake Tahoe Partnership, Julie Regan, Darcie Goodman Collins, Andrew Strain, and himself. Before the Lake Tahoe Transportation Water Quality Coalition there was the Tahoe Transportation Coalition which Dwight Steele and others organized in Sacramento after years of litigation over the Regional Plan when it finally came to fruition in 1987. We who had been on opposite sides got together and decided that they wanted to try to help something specific to try and make the Regional Plan a success and focused on transportation. That evolved to the Lake Tahoe Transportation of Water Quality Coalition right before the historic presidential forum because they wanted to make sure that water quality was included in the recognition of the work that they were doing.

He worked closely over the years with TRPA, the Tahoe Transportation District, and the local governments of Tahoe, officials at the state level in both California and Nevada, and at the federal level. But his role has primarily been one as a representative and advocate for the private sector and the broader community. It's an honor to be recognized with this elite group of leaders and organizations who are being recognized today and is honored to be a part of the great team over the decades that have worked to support and preserve Lake Tahoe for future generations. He accepts this recognition in part on behalf of his late wife Penny. She was a guiding light and a steering current for him throughout all these years and couldn't do it without her support.

Mr. Yeates said everywhere he went when he first joined the Governing Board, there was Steve Teshara present.

Board comments

Mr. Rice said he first met Steve when he was interviewed for a vacancy on the Round Hill General Improvement District. He shepherded him through the learning process. He left the board because he was termed out. When Mr. Rice ran for the Douglas County Commissioner, Steve was very helpful to him and cannot thank him enough for all that he's done for him, Round Hill, the community, and the Lake.

Ms. Gustafson said they've been through so much together. He's been a mentor to her. There is no one with more energy, passion, and commitment and no one that can attend more meetings than Steve. There was no one else that she could call at 5:00 a.m. and know he was up and energized and ready for the day. Very few friends that you can call at 5:00 a.m.! He's been incredibly dedicated to our region and deserves this so much as do all the recipient's. She's proud to know him and have served with him through many of those. From the beginning with their work with Dwight Steele, Steve truly was the father of transportation and keeping the momentum with transportation issues in the Basin.

Ms. Novasel said she missed just being able to congratulate Clem Shute. He was huge in providing wisdom and direction in her first years on the Governing Board. Mirroring what she heard from Ms. Gustafson and others is that Steve has been very much a part of Tahoe and all the boards and is "Mr. Transportation." She appreciated his mentoring and his ability to get us to the bottom line on a lot of things. She also appreciated his wisdom and all his hard work for the community.

Ms. Aldean said she believes she and Steve first met when he became the head of the Gaming Alliance. (Mr. Teshara said it was actually when he was the Executive Director for the Board of the Preservation Council). Steve is ubiquitous and has an incredible sense of dedication and commitment and appreciated that he has illustrated that actions to benefit business and the environment are not mutually exclusive. Thank you for your balanced approach and for always offering his sage advice on issues that confront us at the Governing Board. We are better for having his input.

Ms. Laine congratulated Steve and said she's had the honor of working with you politically since the 1990s. One thing she admired about Steve was that whether they agree or disagree completely or partially, he is always supportive and always has positive things to say. It's very admirable.

Mr. Teshara said Ms. Laine's mother, Del Laine was the Mayor for the City of South Lake Tahoe and Chair of the Tahoe Transportation District Board when he first started going to meetings in the 1980s was another great mentor. She was a leader he very much admired and appreciated all the contributions she and her family have made over the years.

2000s Decade: Harry Reid

Mr. Yeates said he'll start by paraphrasing Senator Harry Reid's own story that he told at the Sand Harbor Summit. He talked about Tahoe really needed something, things were not looking good at Tahoe. He was troubled with what could be done and thought maybe a hearing, but a hearing wasn't good enough and a workshop didn't really fit. What he really wanted was a

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summit, something big and a presidential summit sounded good but didn't quite know how one would go about those kinds of things. He called up an old friend from the Senate, Vice President, Al Gore and talked about doing a presidential summit at Lake Tahoe. It was agreed upon, and Bill Clinton and Al Gore came to the Summit and that launched what we do annually now. It is galvanizing nationally for the Lake. As a result of having President Clinton, he closed out his tenure by inviting President Obama to come to the Summit at Harvey's Lake Tahoe to address us and recognize Senator Reid's historic career not only as a politician but someone who cared so much about Lake Tahoe and did so much for it.

Meghan McGowen former staff on behalf of Senator Reid. He extends his thanks for the recognition as well as expresses his gratitude for the work that continues to preserve Lake Tahoe. Senator Reid had a goal of bringing federal attention to the needs of Lake Tahoe and the surrounding Basin. In 1997, Senator Reid invited then President Clinton to Lake Tahoe to see first-hand the beauty of the Lake and the need for federal support to protect one of the nation's natural wonders. At the inaugural Lake Tahoe Summit, President Clinton, Vice President Gore, four cabinet secretaries, the senators from Nevada and California, and the states governors worked with various stakeholders, task forces, and working groups to commit support and collaboration to keep Tahoe blue. Twenty years later in 2016, Senator Reid bookended his involvement with the Summit by hosting President Obama as the keynote speaker with over 7,000 attendees learning about Lake Tahoe. Over the years, Senator Reid's efforts have brought in over two billion dollars of support to do the work of improving the Lake Tahoe area and the Basin. Senator Reid considers this an important personal legacy.

Board Comments

None.

2000s Decade: Dianne Feinstein

Mr. Yeates said if there was someone to bookend and represent the west side of Lake Tahoe it would have to be Senator Dianne Feinstein. She will tell you that any number of dinners we go to around the Summit time her childhood experiences on the Lake, even her husband's experiences as a young man at the Lake and even worked at the Lake. There isn't a nook or cranny at Lake Tahoe that Senator Feinstein doesn't know or care about. She along with Senator Reid helped put Lake Tahoe on that federal map as a national treasure garnering hundreds of millions of dollars in restoration and funding from the Federal Government. From assisting Senator Reid in bringing Bill Clinton to the shores of the Lake for the first Tahoe Summit and delivering on the Lake Tahoe Restoration Acts of 2000 and in addition, working with Senator Heller on the LTRA in 2016. These leaders have unparalleled legacies protecting the beauty of Lake Tahoe.

Caitlin Meyer, Feinstein staffer on behalf of Senator Feinstein. She's been with Senator Feinstein for about 7.5 years and one thing she's learned about the Senator is that she loves Lake Tahoe with all her heart. She's derived so much satisfaction out of her work around the Lake with all of you over the years. On behalf of the Senator: "Good morning, I so wish that I could join you all today. As many of you know that Lake Tahoe has long been one of my favorite places on earth. Accepting this award along colleagues I respect so much is a great honor, thank you. While I very much appreciate the recognition what I appreciate even more is your tremendous partnership over the years. Joanne, Julie, your staff, your board, and the rest of team Tahoe, you do the hard

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work every single day of bringing stakeholders together to protect our national treasure and ensure it remains pristine for generations to come. I am deeply grateful to you for all you do and proud of what we've accomplished together. We've secured several hundred million dollars in federal funding, pulled off 24 summits and so much more. I know the best is yet to come. I'm eager to continue what we've started and so happy we get to do it together. Thank you again and take good care, I hope to see all of you soon."

Board comments

None.

2000s Decade: Dean Heller

Mr. Bruce said throughout his career, Senator Heller has been an extraordinary champion for Lake Tahoe, actively and behind the scenes. In all of his capacities, Senator Heller has fought for state and federal funding, legislation, and policy beneficial to Lake Tahoe. Senator Heller is the only member of Lake Tahoe's congressional delegation to have served on TRPA's Governing Board. As Nevada's Secretary of State, he served on the board for nearly a decade, including as Chair in 2001 and 2002, presiding over the landmark scenic shoreland ordinances decision. This policy was a heavy lift and one that Senator Heller used significant political to push over the finish line.

Our threshold evaluations have proven that the adoption of those policies significantly improve the scenic quality along the shoreline. Ensuring that homes and other structures would blend into the natural landscape to a much greater degree. Senator Heller hosted several Lake Tahoe Summits where he focused the Basin's attention on public private partnerships; transportation , economic development, and wildfire. His leadership in the United States Senate was also instrumental to the passage of the Lake Tahoe Restoration Act in 2016. The Lake Tahoe Restoration Act authorized up to \$415 million for Lake Tahoe. Funding which has proved extremely to the health, protection, and restoration of our Lake. He would be remiss if he didn't mention that Senator Heller has inspired many Nevadan's including himself to follow in his footsteps and to dedicate their time and resources to Lake Tahoe. Thank you to Senator Heller for his unwavering commitment to protect Lake Tahoe.

Senator Heller said it's an honor to be here today and be a part of these distinguished people who have done great things for the State of Nevada. Including colleagues Senator Feinstein and Senator Reid who he admires highly and grateful to have had the opportunity to serve with them.

As much as they did while they were in Congress, the most enjoyable part of this was the work he did is when he sat on the TRPA Governing Board. Jeff DeLong did a wonderful article in the Tahoe In Depth on that scenic ordinance and the efforts of getting that passed. When he reluctantly became Chairman of the Governing Board, he asked staff what's the toughest thing that's in front of us and the response was the scenic ordinance. He had two years as the chair to get that solved and was a heavy lift. He doesn't take all the credit for this. If there's anything he would have changed in Jeff DeLong's article was to give more people credit for the work that went into making this happen. He couldn't have done this without Larry Sevison. Larry was a solid person that helped get this done. Governing Board member, Jerry Waldie was also a wonderful participant. That was the best part about the board was being able to put their heads

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together to solve these problems that affect the Lake the most. It wasn't just the board, but also the staff. Board member Coe Swobe also played a role and was great to see him as a recipient of this because he had as much influence and impact that anyone else did as did Steve Teshara. It's great to be able to stand side by side with good people who had solid thoughts on what we could do to improve the Lake. Carl Hasty, John Marshall, Julie Regan, all were incredible to get this done. He visited the Lake with his grandparents and is now bringing his grandchildren to the Lake. Thank you, it was a labor of love. This is a beautiful place and needs our help to keep it as pristine as it is.

Board comments

Ms. Aldean thanked the Senator for his service to Lake Tahoe, the State of Nevada, and the United State Senate. She's suspects that his service to the public and a lot of worthy causes aren't finished.

Mr. Yeates said as Senator Heller said that our recent history has brought out even more champions for the Lake. From the creation of the Tahoe Fund, the Tahoe Prosperity Center, to the League to Save Lake Tahoe's community grounded citizen engagement, the Tahoe community is coming together more than ever to face the challenges of the 21st Century head on. There are so many individuals, organizations that we work together to help keep this Lake blue and to maintain the sustainability of the communities in and around the Basin.

2010s Decade: TMDL Team

Mr. Yeates said the first award for the 2010 decade goes to the Lake Tahoe Maximum Daily Load (TMDL) Team. They developed a plan to restore Lake Tahoe's famed clarity which was no small task. Like everything at Tahoe, it required unprecedented partnership. The Lahontan Water Board, the Nevada Division of Environmental Protection, and the U.S. Environmental Protection Agency led the charge on what ultimately became known as the Total Maximum Daily Load. Along with public academic institutions, federal research partners, and private consultants that provided critical science support, the team delivered a science-based plan that formed the framework for environmental policy.

The TMDL program required states and other responsible entities to identify the pollutants causing water quality harm. For Lake Tahoe, this meant digging deep into the drivers of the lake's clarity and performing a detailed accounting of pollutant sources. The TMDL team partnered with scientists both near and far, leveraging local universities' experience at Lake Tahoe and bringing in national experts on stream systems and watershed analysis. Working together with scientists to craft the clarity restoration plan, the TMDL team set a new standard for science-based community engagement in the Tahoe region.

The TMDL Team delivered a water quality restoration plan in 2011 that serves as the gold standard throughout the nation for science-based policy-making in the Tahoe Basin. Without question, the TMDL changed the way we think about Lake Tahoe's clarity and our understanding of how to restore it. The new emphasis on very very fine sediment shifted the way we manage our roads and highlighted the importance of stream restoration and watershed protection. In

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the face of climate change and other new threats, the TMDL Team continues to take a measured approach to managing clarity that is supported by science.

Jennifer Carr, Deputy Administrator, Nevada Division of Environmental Protection said she's proud to accept this award on behalf of the Nevada Division of Environmental Protection. The spirit of TRPA is a spirit of collaboration and that very spirit amongst the state, the local and federal agencies that they work with and a countless list of valued stakeholders is all fundamental to the success of our ongoing implementation of the TMDL.

With each decade of program and development and implementation, we've had new challenges to address. As mentioned, they have upcoming efforts to handle the effects of climate change and will be learning from new science that deepens their understanding of the interconnectedness of the Tahoe ecosystems. All of that work, not only of the past but going forward will continue to exercise the spirit of collaboration and that collaborative skill set.

With this award, she would also like to celebrate Jason Kuchnicki who has committed his career long efforts for passion for improving Tahoe's deep lake clarity, nearshore water quality, and a healthy basin wide environment. While others in the NDEP leadership have come and gone, Jason has been working in this area and its alphabet soup of committees since inception of this effort in 2001 when the TMDL was in its initial planning stages. Jason has provided a steady guiding hand throughout the years. For that the TMDL team and the NDEP are truly grateful.

Ben Letton, Lahontan Regional Water Quality Control Board thanked TRPA for the recognition and echoed Ms. Carr's comments. The development of the TMDL on the part of Lahontan was before his time and stands on the shoulders of amazing work done by great team at Lahontan.

He recognized Bob Larsen for working with the urban jurisdictions and for managing the US Environmental Protection Agency funded work on the Pollution Reduction Opportunity Report, the Integrated Water Quality Management Strategy, and the Lake Clarity Crediting program. Hannah Bartholomew for managing the science advisory contract and completing the responses to the scientific peer review and updates, the technical and final reports. Carly Nilson for handling the references web page updates and all the last minute logistics and document fixes. Dan Sussman for helping address climate and wildfire effects. Emphasis for Bob Larsen and Hannah Bartholomew for being the primary authors on the final TMDL report. And a thank you to retired staff; Executive Officer, Harold Singer, Assistant Executive Officer, Laurie Kemper, and Assistant Executive Officer, Doug Smith.

Board comments

None.

2010s Decade: Joanne Marchetta

Mr. Bruce said Joanne Marchetta has delivered transformative change during her historic record of service as TRPA's Executive Director since 2009. Her passion for partnership has been a catalyst for what we now call epic collaboration at Lake Tahoe. From delivering an updated Regional Plan in 2012 to the record accomplishments of a new Shoreline Plan, Development Rights, Highway 50 Revitalization and Events Center Projects in recent years, Joanne's leadership at the Tahoe Regional Planning Agency has been nothing short of transformational.

We're living in the world of Covid and a lot of us because of that have been watching Netflix. For him, the story of protecting Tahoe reminds him of watching an inspirational movie, living and watching it at the same time based on a true story. It's his favorite genre Saving Private Ryan, McFarland, the Perfect Game, and Critical Thinking are a few of those based on true story movies that come to mind. If our honorees are movie stars, then Joanne must be our director. No one has directed the prep and staging of more scenes or cut and edited more film to create more successful outcomes in our true life moving, than Joanne. She has helped us understand that we need each other, we're all part of this real life movie that we're creating. She makes sure that we'll find our way into the credits whether or not our names actually appear. Thank you, Joanne, and thanks to all the honorees and everyone's who have contributed to Lake Tahoe for helping inspire the making of our true Tahoe story.

Ms. Marchetta said it is extremely humbling to be part of the group of honorees today and is deeply appreciative to the Governing Board, the Advisory Planning Commission, and the staff. The stars aligned for her years ago and put her in the right place at the right time to draw on a set of interests, passions, and strengths that she has. In 2005, it was the mountains and the lake that drew her, but it was something that took hold for her. What she saw was deep divides and became more and more interested in and believed that we could bridge those divides because we were talking so much more about what we couldn't accomplish than what we could. She gets to work in this spectacular place at a landscape scale and do all the things that she loves. She gets to work with issues that run the full gamut. We have a full plate of complex systems change that we work with so it's never uninteresting and she gets to work with amazing teams of people; the Governing Board, the Advisory Planning Commission, staff, leaders of other organizations, and hundreds of partners.

The most important thing that she gets to do is bring a set of values to TRPA that was at the root of her soul and is a value set around collaborative leadership. It's a value system that's rooted in common ground and sharing power and finding collaborative consensus solutions and listening to other people and respecting diverse views. Today in the world, it's a set of values that's in too short of supply. Collaborative leadership is the hardest thing on the planet. It takes a different set of skills and our staff is so good at it. The work here has been tremendously fulfilling for her and more so for the Basin. It's been more challenging than she ever imagined it would be but without a good challenge, then what's the point. She couldn't have done it without everyone. All of you who are willing to collaborate in a common cause to protect the place that we so love and so sustains us.

Board Comments

Mr. Yeates said Joanne's leadership is extraordinary. She gets blamed for most everything and at least we get to recognize her for all that's she has done. As chair, the biggest benefit he's had is the time that she's spent to develop a staff that works so well together. It makes his job easy when he just (parachutes) drops in to projects and issues. Right now, he's working with staff on his favorite topic of vehicle miles traveled for example is extraordinary. He's most grateful for that. It's been an interesting time for someone who was just looking for a part time job to be involved after the approval of the Regional Plan but also to help in the implementation of it. Joanne's leadership is extraordinary and appreciated her friendship.

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Ms. Laine said she's been around politics but has never participated in this at the TRPA level. Joanne was an attraction for her wanting to join the Governing Board, just her style was attractive. She's wise, fair, strategic, and intelligent. She always enjoys her bi-monthly meetings with her and Julie. Sometimes wondering what they needed to talk about at their meetings but always filled the time and had to defer items to the next meeting. She's learned so much from Joanne. Her leadership on collaboration is becoming a new norm here locally at all different levels. Thank you for being a very powerful role model.

Ms. Aldean said she was on the interview committee when Joanne applied for the General Counsel position. A question she asked Joanne to get a sense of where she was philosophically; was a good lawsuit better than a semi-good settlement? She responded that see would opt for a semi-good settlement rather than litigating. She then knew at that moment that this was a woman who could drive agreement and compromise. She then would like to think that she single-handedly persuaded Joanne to leave her role as agency counsel and take over the reins of Executive Director. A conversation they had some time ago was that Ms. Aldean would continue to serve on the board for as she served as Executive Director. Little did she know that Joanne never intended to retire! Thank you for all that you've done and for her leadership and willingness to give 110 percent every day. She's made a huge difference in the agency's ability to weather the storm with controversy and come up with reasonable solutions to some very thorny problems.

Ms. Novasel said if Joanne is a movie director then she is the Martin Scorsese of Lake Tahoe and the wolf of Wallstreet. She does an amazing job and has set everyone on the right course and continues to do so. Her hard work and dedication to doing what we need to do in Tahoe and is constantly battling for that. She appreciated her hard work for the environment, it's a tough job and doesn't know how she does it.

Mr. Beyer said congratulations on a milestone achievement. He's been on the board as long as she's been the Executive Director. It's a tribute to her excellence and leadership. She not only pulls the board together but also pulls that staff with her. A few years ago, he led a team from his Santa Cruz Chamber to Lake Tahoe to see how things were done in Lake Tahoe. In the meeting that she led at the Agency in front of that group, she left them with one word "Collaboration." That is the tribute that she does for Lake Tahoe and thank you for all you do.

Ms. Gustafson said she can't add too much more than all the wonderful and well deserved things that have been said. But from a perspective of working in the Basin in a small agency and the honor and respect she shared with her early on to respect the role of so many of the partners, whether large or small and what it takes to build a team that's going to protect this Lake. Her incredible knowledge, vision, and dedication led to the transformation and the 2012 Regional Plan. The collaboration was shown at every level. She's glad to be a part of the team that gets to work with her much more now.

Mrs. Cegavske said she's a rock star! She has always shown nothing but kindness and willingness to help. She's had tours and learned so much about Lake Tahoe. Even though she owned a condo in Lake Tahoe for 24 years, she never learned as much as she has since she has been on the board. She was in the discussion about dissolving the partnership with California and knows

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that history. Since Joanne has been here, things have turned around and she's done a fabulous job. She thanked her for everything she does every day; she's nonstop and returns calls.

Presentation can be found at:

[Agenda-Item-VI.A-No.-Spirit-of-TRPA-Awards.pdf](#)

Public Comments & Questions

Victoria Ortiz on behalf of Dr. Goldman. He said thank you again to TRPA for this award. I regret that my computer and phone skills did not meet the requirements of coming through, but I was able to follow the meeting by sound alone. Most of the awardees have done the heavy political lifting of taking the flack and moving the best efforts of protecting the lake moving forward. Had I been able to speak I would have made the important observation that without the League to Save Lake Tahoe and the heroes of the organization from the first organizers and legal expertise of my good friend Dwight Steele none of the Science would have penetrated the political fog that so often obscures the truth. The League, with leadership over the years by people like Darcie make the transition to the public understanding of the problems understandable. Climate Change must be faced on both the global and local scene as we move forward.

She thanked everyone who attended today and specially to emcees, Mr. Yeates and Mr. Bruce.

Mr. Yeates thanked Victoria for all the work that she did in coordinating this. She made it easy for him to follow the script to award these amazing people who have helped to contribute to the protection to Lake Tahoe.

Mr. Bruce said thank you this was very uplifting and made his day.

VII. PLANNING MATTERS

A. TRPA Strategic Direction: 2020 and Beyond

Ms. Marchetta said this informational item that will build some on what we just heard and celebrated as part of the Spirit of TRPA. The Strategic Plan document is a summary that explains the 50-year story of TRPA. It places our history alongside what are our current strategic initiatives and that set of challenges that we now have in front of us. We prepared this document in that there's the potential for new board members which inevitability happens at every election and change in administration.

This document was a recognition on our part that our 2014 Strategic Plan is now too dated to use as orientation material for new members. Staff regularly updates the strategic work initiatives through the annual workplans and now is the best time in conjunction with the 50th anniversary to wrap those current initiatives into a more versatile and succinct up to date strategic summary document. This document summarizes who TRPA is, the history of where we have been and more importantly where we are now headed. This can be used not just with new Governing Board members but new staff.

The key message of this document is the 50-year legacy of collaboration and partnership with the bedrock of Tahoe's preservation. Over 50 years, we have evoked polarized view points and

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deep divides time and time again. Every time there's trouble, the core value for TRPA and Tahoe's success is this idea of collaborative leadership which is the willingness of multi-sector partners to come together, coordinate across boundaries, bring shared purpose and develop shared goals, and engage in collective problem solving to generate shared solutions for Tahoe. It has become the secret sauce for breakthroughs in Tahoe's progress and that collaborative leadership. They want board members and staff and others to recognize that it is indelibly embedded in the DNA of TRPA because it's in the Compact. It is the partnership approach of two states, the federal government, all the local jurisdictions that touch the Lake, and the private sector. Over the last decade, that culture has taken hold in a shared regional mindset. Occasionally, we encounter bumps in the road, but it's been put into very broad practice and needs to continue, and it needs to be cultivated and nurtured.

It has been the Governing Boards of the last decade that have embraced this commitment to what we call epic collaboration as the primary strategic direction for the region. They believe that legacy was so crucial that they wanted that core value of collaborative leadership written and be memorialized for those who come after us. We wanted new Governing Board members, new staff, and key stakeholders to understand that core value is the way we do business. Hopefully, we'll emerge from the Covid pandemic and hope to have a Governing Board retreat in person if possible. We'll use this updated strategic direction together with the current workplan as essentially an update to what is now the 2014 Strategic Plan and use that to orient new Governing Board members on direction and priorities.

Board Comments & Questions

Mr. Yeates said he has a call this week with his appointing authority and will send this document out to them in advance of the call and emphasize the collaboration that we've been working on since he's been on the board. Whether it's the fact that it's the Lake, the iconic nature of the Lake that made Harry Reid think about how he organized some big federal event. But he actually brought President Clinton out and later invited President Obama. It is something extraordinary that we work collaboratively across partisan divide for a common purpose. This nation needs that. As iconic a Lake as it is, the country itself is pretty iconic and hope we can start it here, but we do need to work together and care for one another and listen to one another to find solutions that address some of the common ills that we have. At the same time, looking forward for the things that we care about. We've done it here, thanks to Ms. Marchetta's leadership. He's enjoyed being Governing Board chair for two years with a group of people that work well collegiately. He was warned about divisions on this board that he never saw and is grateful for that and said we've accomplished a lot. We wouldn't have done it if we had lived in our own silos.

Public Comments & Questions

None

- B. Main Street Management Plan and Acceptance of the Completed Components in Partial Satisfaction of the US 50 South Shore Community Revitalization Project Permit Main Street Management Plan Condition of Approval

TRPA team member Ms. Bettinger provided the presentation.

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Ms. Bettinger said at the October Governing Board meeting she provided an informational update on this plan in detail. Today, there will not be as much detail but rather a high level review of what's included in the Main Street Management Plan and talk about the comments received and how they were addressed.

The Main Street Management Plan is one of the permit conditions for the South Shore Community Revitalization Project. It's looking at what will become of the existing Highway 50 as shown in orange on slide two between Lake Parkway Avenue and Pioneer Trail after the highway is realigned. The board is being asked to consider the components of Street design; Wayfinding; and Performance Measures. The remaining components of transit, parking management, ownership, maintenance, and operations would come in the next phase. The reason for this piecemeal approach is getting the approval on the conceptual design that we're bringing forward today will all then go into that 60 percent design phase which is the more detailed design that involves engineering to help identify where the rights-of-way boundaries are. It also helps to continue working with the local jurisdictions and the property owners along this corridor to identify who would be best to take ownership and develop the ownership, maintenance, and operations plan. The parking management plan and the transit go hand in hand.

The Tahoe Transportation District and their consultants are working on a set of parking management recommendations for this corridor and are anticipating bringing those to the board early next year. The transit component is included in this document but is more focused on the transit infrastructure of what's included in the design of this corridor. There's a transit circulator requirement that will be further looked at in conjunction with the parking management plan in the future.

In January 2019, they developed a steering committee that is made up of staff from TRPA, the Tahoe Transportation District, the City of South Lake Tahoe, and Douglas County managers. They helped them look at the technical details throughout the process. They formed about an 18 member stakeholder working group which had a few representatives of the Governing Board. This group was made up of business owners, local residents, local jurisdictions partners, and environmental representatives. This group helped them make decisions on the policy and design as they moved through the process. All recommendations from the stakeholders working group were vetted with the community. There were a variety of public open houses where they collected quite a few comments about what people wanted to see. In addition, they had a great consultant team that help guide them through the facilitation process and develop the design being presented today. This consultant team was led by the Design Workshop Denver, Colorado office and also included City ID, Fehr & Peers, and Orca.

The goal of the plan was to be a hub for not only visitors but also residents, therefore, the outreach was focused on the local community and were able to collect comments on what was working well and what wasn't. This summer they arrived at the proposed street design that's being proposed today that meets the need of the community while using a multi-modal street design approach. The plan is broken out into uses such as pedestrians, cyclists, transit, vehicles, and activation.

Pedestrians: There is a vast difference between what you see in the pedestrian realm on the California side versus the Nevada side. The Heavenly Village and village core in general have

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done a great job with the redevelopment in allocating quite a bit of space for pedestrians. But on the Nevada side and going down along the corridor towards Pioneer Trail those pedestrian areas go away. The plan recommends a minimum of eight feet of sidewalk throughout the corridor, larger where there was additional space to work with. They're also adding four additional crosswalks for a total of ten throughout the corridor. The plan proposes a shared use path that would run along the lakeside and connect into the existing shared use path that ends near the Pioneer Trail intersection. It would also connect into future plans for multi-modal access near Kahle Drive on the Nevada side. Looking further than the main street itself, they're proposing to extend the design and the facilities of main street to the surrounding streets such as Pine Boulevard, Stateline Avenue, Transit and Heavenly Village Way. This would provide a natural guide for people to continue from the main street to the surrounding recreation sites such as Van Sickle Bi-State Park and the Lake.

Cyclist infrastructure: This is not an ideal area for biking. They heard a lot of comments from people when they are biking in this area that they either avoid this corridor completely or if they bike through this corridor, they'll take up an entire lane. In order to provide connections to the existing and proposed network, the plan proposes dedicated bike lanes on both sides of the street. Bikes can also use that multi-use path.

Vehicle infrastructure: With this plan they understood that vehicle access would no longer be the first priority but needed to understand how vehicles would travel through this corridor to destinations and surrounding the corridor. Today's highway is very much designed for cars and during the peak pedestrian times they see major backups. The goal of the vehicle section is to maintain vehicle access to these destinations within the corridor but not jeopardize the safety for these non-auto modes. The vehicle section proposes one travel lane in each direction with a center turn lane where necessary to provide that access to businesses. They've narrowed driveway widths wherever possible to increase that safety for bikes and pedestrians. They've relocated departures away from main street, a vehicle can enter a destination from main street but where ever possible they've pushed exit points either to will be Highway 50 or down to Lake Parkway and Pine Boulevard. Looking into the future, they've allocated space for rideshare pick-up and drop off locations. They've also heard that there are conflict zones where people are pulling out into transit areas.

Transit infrastructure: They are proposing a total of six transit stops throughout this core; one in each major zone. Each of these would have a dedicated shelter to help with ridership in the winter. There are also dedicated bus pullouts to prevent traffic backup and to provide additional safety for riders getting on and off of the bus. The general transit will remain as it is today with the Stateline Transit Center in the same location. The idea is to have Transit Way to become more of a focal point because of the future pedestrian bridge to Van Sickle Bi-State Park. They're hoping that because people will be walking by the transit center, there will be a positive increase in transit ridership.

Activation: Having potential for an activated street this summer is very important. Activation is defined as anything that provides a use that attracts people to the outdoor realm such as outdoor dining, retail, event space, and street vendors. They looked at a variety of event closure scenarios in the plan and how they would maintain that vehicle and delivery access to these key businesses if they were to shut down the street for an entire event closure or a California or Nevada side closure.

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Last month, they asked their partner organizations and community members for feedback on plan. They heard a lot of support for the plan, in general people are excited to see the street be transformed. They also received comments that helped inform the plan. The first being the need for quick wins. This project is probably more than a few years out realistically. Included in the document is a next steps chapter describing what they can do between now and then to use this space and the funding that they have now to start making these changes. The highway would still run through this corridor but there are changes that can be made to the pedestrian route.

They also heard from some individual property owners that their access needs to be maintained from the main street. There are a couple of property owners that don't have access from the rear exit points. During event street closures they've provided recommendations for how those businesses could be accessed. They provided an expanded green infrastructure section based on a few comments. They looked at rain gardens and bioswales and how that relates to the Total Maximum Daily Load goals in this area. They updated the design to include a few different features. Included are smaller medians at pedestrian crossings to help with safety and to provide a good visual in breaking up the pavement throughout the corridor. Also included space allocated for local art throughout the corridor. There is also an area dedicated as a play space for children. They heard that there needs to be an emphasis on transit coordination. They want to ensure that the transit is based on the transit need when the project is implemented and that they are working with the local stakeholders to develop a transit route that works for all. There were quite a few comments received on the funding and management plan which will be addressed in the next phase.

The next steps for the Main Street Management Plan and the overall South Shore Community Revitalization Project: Today, staff is requesting approval from the Governing Board for three of the components of the Main Street Management Plan. This will allow the Tahoe Transportation District to begin looking at the ownership, management, and operations as well as the funding, parking management implementation, and the transit plan. Concurrently with those items the Tahoe Transportation District will be working on the Pioneer Ski Run housing project and developing the Rocky Point Amenities Plan. All of these items need to be complete and will be brought to the Governing Board for approval before the highway realignment construction can begin.

They received a comment from the League to Save Lake Tahoe that they would like transit to be included in the second whereas clause in the resolution language. This language better reflects the permit condition 3B which is the Main Street Management Plan permit condition for the South Shore Community Revitalization Project. It makes the resolution more complete. They've discussed this with Mr. Hasty of the Tahoe Transportation District, and he is okay with the change.

Presentation can be found at:

[Agenda-Item-VI.A-No.-Spirit-of-TRPA-Awards.pdf](#)

Board Comments & Questions

Mr. Yeates said in the League to Save Lake Tahoe's letter, they seem to be most exercised over the fact that we weren't considering the circulator as part of the approval. They're also saying that the circulator is part of the permit decision made by this body when they approved the

South Shore Revitalization Project. He asked staff to address their concerns about the transit circulator and whether we are or are not following through with those permit conditions.

Ms. Bettinger said a earlier this year, the Events Center came to the board for approval and there was a requirement for that to have a microtransit service in this same general area.

Mr. Marshall said this is just a whereas clause to the introduction to the acceptance of the Main Street Management Plan as a partial satisfaction of condition 3B of the Highway 50 permit. What he felt that the League wanted to see was that we were not forgetting that transit and they would like a specific reference to the circulator. That is part of those other plans that need to be submitted. This Main Street Management Plan is not in satisfaction of those other parts of the plan. This doesn't alter the requirements of 3B which includes reference to the circulator. Both the Tahoe Transportation District and TRPA staff were comfortable referencing the transit plan condition of 3B which is the controlling mechanism that calls for a transit plan that includes a circulator. What was contemplated back then is what will eventually be included is an open question. But they felt that the condition controls and not this whereas clause. Therefore, what they included was just a reference to the transit plan in order to meet what he feels is the intent of the League but at the same time provide any flexibility that the parties might need going forward.

Public Comments & Questions

Gavin Feiger, League to Save Lake Tahoe said this Main Street Management Plan development process is really been one of the more effective working groups that they've been a part of. Everyone was considerate, all the ideas were considered, TRPA did a good job balancing various and sometimes disparate big visions and specific requests. They know that there is one process ahead of us but are excited to keep it moving forward and excited about some of these quick wins that are identified in the next steps.

The one issue is the circulator plan. This was something that they negotiated over a couple of years starting with the draft environmental impact statement, environmental impact report into the final, and then into the permit conditions. Regardless of the Event Center microtransit, that is a very separate and specific service. This circulator service is supposed to have specific aspects to it. There is talk about headways, frequency, it has to be in place by time the Loop Road is built. A big part of it is that they want to be sure that this is not forgotten. They also want to ensure that we don't end up with lesser service. The concerning pieces to them was the language that stated, "potential circulator service", the language that states "based on funding availability." That was never a part of the agreement or what they negotiated out of the approval of the Loop Road. That is the part that they want to ensure that they don't end up with a lesser service. If it's a different service or slightly different service area, that's fine but not anything less than what was committed to. They thanked staff for incorporating tons of their other recommendations along with everyone else on the working group. This will be a huge benefit to the South Shore when it's done.

Mr. Yeates asked Mr. Feiger if the League is okay with a partial approval of this that's before the board.

Gavin Feiger said yes. Just including the word "transit" in that whereas gives them some comfort

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that it's still committed to. They don't want to lose sight of the fact that part of this permit condition is for the Tahoe Transportation District to update their short range transit plan to include this specific circulator service and that it's in place by the time the Loop Road project is finished.

Carl Hasty, Tahoe Transportation District said they haven't forgotten. They'll be following the conditions of the permit that includes the transit circulator and developing the scenario for that. They'll be updating their short range transit plan and will not forget it.

Board Comments & Questions

Mr. Bruce made a motion to approve the completed components and partially satisfy the Main Street Management Plan permit condition.

Ayes: Ms. Aldean, Mr. Beyer, Mr. Bruce, Mr. Cashman, Mrs. Cegavske, Ms. Faustinos, Ms. Gustafson, Mr. Lawrence, Ms. Novasel, Mr. Rice, Mr. Yeates

Absent: Ms. Berkbigler, Ms. Laine

Motion carried.

VIII. APPEAL

- A. Appeal of Site Assessment Determination of Unverified Coverage, 707 Burgundy Road, Incline Village, NV, APN 126-242-02, TRPA File No. LCAP2020-0315, Appeal File No. ADMIN2020-0006

This agenda item has been withdrawn.

IX. REPORTS

- A. Executive Director Status Report

None.

- C. General Counsel Status Report

None.

X. GOVERNING BOARD MEMBER REPORTS

Mr. Yeates as the representative of the Tahoe Transportation District he was drafted by the chair of the TTD along with herself and Andy Chapman to have some form of a public workshop to address the concerns they've been hearing about the mobility hub at Incline Village. He's unsure when this will be scheduled but they felt it was necessary to allow the public an opportunity to be heard on the question of this potential location of a mobility hub based on the fact that the Tahoe Transportation District is getting in position to acquire this site.

Ms. Gustafson said she heard the announcement about Mr. Cashman leaving the board.

Mr. Cashman said he's not leaving until January 1, so he'll be here for the December meeting.

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XI. COMMITTEE REPORTS

- A. Main Street Management Plan and other components of the US 50 South Shore Community Revitalization Project

None.

- B. Local Government & Housing Committee

Ms. Novasel said the California Association of Counties meeting was also happening today. Governor Newsome got on their meeting virtually and mentioned the Sugar Pine Project and how excited he was that they're working on the affordable housing. There's a virtual public forum on the project tonight from 5:30-6:30 p.m. The Local Government & Housing Committee will be receiving a report out from the housing working group in the next month or two. That group is working more at a staff level on items such as accessory dwelling units and other issues that can be addressed over the next year.

Mr. Hester said the Local Government & Housing Committee is scheduled for December 15.

- C. Legal Committee

Mr. Yeates asked if the appeal that was withdrawn on today's agenda will be coming back to the board.

Mr. Marshall said the issues were resolved and they've withdrawn their appeal.

- D. Operations & Governance Committee

Ms. Aldean said the state of Nevada had requested and received a 19 percent reduction in the funding over the next biennium. Mr. Keillor also said that they've requested an additional 12 percent cut which we'll have to address.

- E. Environmental Improvement, Transportation, & Public Outreach Committee

Mr. Cashman said there's been a lot of work done and there is a lot that will continue to be done particularly with the Bi-State Consultation. The Regional Transportation Plan is continued to be worked on and is a good plan.

- F. Forest Health and Wildfire Committee

None.

- G. Regional Plan Implementation Committee

Mr. Yeates said the committee will be hearing proposed code amendments to the Tahoe Valley Area Plan in December for the Sugar Pine Housing Project. There's also a

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Technical Transportation Advisory Committee meeting for the vehicle miles traveled in December.

Mr. Hester said the Placer County Tahoe Basin Area Plan Amendments are scheduled tentatively in the next couple of months.

Mr. Yeates said at today's meeting the committee gave direction to staff to work on some language changes that address the question of the difference between dining and seating outdoors and to focus in on providing clarity to people now. Although, they're operating under a memorandum of understanding based on the Covid restrictions on what can or cannot be done. In California, it's based on what color tier an area is in. Also, that we would codify something so that the restaurants, bars, and businesses could take advantage of outside seating without violating TRPA code. And if there were going to be any possible conflicts, we would have a qualified exemption that hopefully would be quick. Staff said that TRPA would be notified three days in advance that a business needed to make changes. If it didn't raise an issue with TRPA, the business would be allowed to go forward.

XII. PUBLIC INTEREST COMMENTS

None.

XIII. ADJOURNMENT

Ms. Aldean moved to adjourn

Chair Mr. Yeates adjourned the meeting at 1:36 p.m.

Respectfully Submitted,



Marja Ambler
Clerk to the Board